

MEMORANDUM OF UNDERSTANDING

BETWEEN

The Department of Post-Secondary Education and Training (PETL)  
(Represented by the Minister and the Minister of Post-Secondary Education, Training and Labour)

AND

The New Brunswick Community College (NBCC)  
(Represented by the Chair of the Board of Governors and the President/Chief Executive Officer)

PREAMBLE

WHEREAS NBCC is a body corporate and public institution established under the Community College Act;

WHEREAS pursuant to the Community College Act, the Minister of Post-Secondary Education, Training and Labour is a Minister responsible to the Government of New Brunswick;

WHEREAS the Minister's responsibility to the Minister of Post-Secondary Education, Training and Labour is being obtained;

WHEREAS the Board is the accountability link between NBCC and the Minister;

NOW THE PARTIES HEREAFTER ENTER INTO THIS MEMORANDUM OF UNDERSTANDING

DEFINITIONS

"ACIA" means the Access to Information Act;

"Board" means the Board of Governors of NBCC;

"By-laws" means the by-laws of NBCC;

"Government" means the Provincial Government of New Brunswick;

"Minister" means the Minister of Post-Secondary Education, Training and Labour who is responsible for NBCC;

"NBCC Act" means the New Brunswick Community Colleges Act;

"Province" means the Province of New Brunswick.

PURPOSE

The purpose of this MOU (as defined in section 6 of the NBCC Act) is to provide a framework for the relationship between the Government and NBCC, the terms, conditions, responsibilities and to ensure complete and accurate reporting to the Government.

CROWN CORPORATION STATUS

NBCC is an agent of the Crown.

TERM

This MOU will be in effect from the date of signing and shall be renewed every three (3) years from that date and every three (3) years thereafter.

This MOU will stay in place for three (3) years, unless one of the parties asks the other that renegotiations are necessary.

The parties will begin negotiations for a successor MOU not less than six (6) months prior to the expiry of the current MOU.

For greater certainty, this MOU may be amended or in part, on the written request of either of the parties.

## STATUTORY MANDATE

NBCC's objects and purposes are established in section 6 of the NBCC Act.

As a post-secondary institution, NBCC is responsible for promoting the educational and social well-being of the province by addressing the occupational training requirements of the labour force and of the labour market. Without restricting the generality of the foregoing, the objects of NBCC are:

- (b) to provide education and training, including apprenticeships, cooperatives and other bodies and persons;
- (c) to participate in joint programs with respect to education and training and research developed and delivered in conjunction with other post-secondary institutions and educational bodies;
- (d) to carry out the other activities and duties authorized or required by the NBCC Act.

## ACCOUNTABILITY RELATIONSHIPS

1. The Board is responsible for the fulfillment of its statutory duties and is accountable to the Government for the performance of NBCC.
2. The Minister is responsible for reporting to the Legislative Assembly on the affairs of NBCC.

## ROLES AND RESPONSIBILITIES OF THE PARTIES

### Minister

The Minister is responsible for the following:

- Fulfilling all of her duties as established in the NBCC Act in particular, including but not limited to:
  - Developing a five-year strategic plan;
  - Approving the College's annual budget and business plan;
  - The College's tuition fees, including compulsory student fees, and
  - Guidelines drafted by the College and submitted annually that include:
    - The evaluation, establishment, expansion, suspension or cancellation of programs;
    - The evaluation, establishment, expansion, suspension or cancellation of institutions;
    - The organizational structure of the College.
- Providing annual funding to NBCC for the purposes authorized by the Legislature for those purposes.
- Reviewing wage and benefit information and providing updates in a timely manner.
- Using the Agencies, the Agencies' members and selecting nominees from this pool of candidates.
- Consulting with and advising the Agencies on public policy that may impact NBCC.
- Consulting with the Agencies and advising the Minister on performance targets that may impact NBCC.
- Monitoring the performance, progress and needs of NBCC to ensure that it is fulfilling its mandate.

### Deputy Minister

The Deputy Minister is responsible for the Act.

### NBCC

The Board of NBCC is responsible for the following:

- Fulfilling all of its duties as established in the NBCC Act, including but not limited to:
  - Directing and controlling the business and affairs of NBCC;
  - Making by-laws for the control and management of the affairs of NBCC;
  - Establishing guidelines in the areas of recruitment, services, preparation for an annual report and operational review and submitting them to the Minister for review and approval at least once in every fiscal year;
  - Setting fees for the delivery of its services and submitting the fees and other mandatory student fees to the Minister for approval;
  - Preparing and adding annual reports and submitting them to the Minister for approval;
  - Submitting an annual report and business plan to the Minister on an annual basis;
  - Conducting an organizational and operational review every five years and submitting the results to the Minister;
  - Submitting a five-year strategic plan to the Minister.

NBCC shall be responsible for its own services.

NBCC has responsibilities under and is subject to a number of statutes and regulations:

- Access to Information and Continuity of Government Act
- Rights to Information Act
- Access to Information Act
- Public Service Labour Relations Act
- Procurement Act
- Creations Act
- Financial Administration Act
- Archives Act
- Pay Equity Act, 2009
- Human Rights Act
- Occupational Health and Safety Act
- Emergency Measures Act

### The President and Chief Executive Officer

The President and Chief Executive Officer is responsible for the following:

- Implementing the policies established in the NBCC Act and applicable Acts.
- Providing day-to-day management of NBCC.
- Supporting the Board to carry out its governance responsibilities.

### Areas of shared responsibility

#### 1. Collective bargaining and executive compensation

NBCC is required to gain the approval of the Lieutenant Governor in Council prior to entering into a collective agreement under the Public Service Labour Relations Act.

NBCC will work closely with the Government of New Brunswick in the area of human resources management.

NBCC and the Department of Finance and Treasury Board will work together to provide information regarding human resources management for the board and its respective organizations.

NBCC will work with the Minister of Finance and Treasury Board in the area of wages and benefits to address the needs of its employees.

To facilitate approval of collective agreements, pursuant to section 62 of the Public Service Labour Relations Act, and to avoid delays in the collective bargaining process, NBCC agrees to the following process:

- (a) The Department of Finance and Treasury Board will meet with NBCC with any hospitals or other organizations to discuss the parameters as soon as the collective bargaining process begins. NBCC will provide that department prior to commencing a round of collective bargaining.
- (b) Once NBCC has completed collective bargaining and a collective agreement is ratified, NBCC will notify PETL and ask them to begin preparation of a joint Memorandum to Executive Council (MEC) asking for the approval of the Government of New Brunswick to enter into the collective agreement.
- (c) The MEC shall include information on key points of the collective agreement and the financial implications.
  - (i) Financial information should outline both the incremental and total costs by year to help plan for the incremental amount of funding requested for each budget year.
  - (ii) While the MEC is being prepared, NBCC will provide PETL with support for their calculations. NBCC will provide draft collective agreements to PETL as 3-column documents that show 1. the current collective agreement, 2. the proposed agreement and 3. the changes between the two.
- (d) Once the MEC is approved, the collective agreement will proceed to ratification by an act of the Lieutenant Governor in Council. If the MEC is not considered to have been met,

As part of the public service reform process, it is important to ensure that New Brunswickers that NBCC and other public corporations are considered to have been met.

in terms of the remuneration and benefits of its senior management staff are comparable with those of similar work.

Government recognizes that the negotiation process, as well as the collective agreements must respect the language in which NBCC is organized.

As per the NBCC Act, the Board will seek the approval of the

- (a) The remuneration and benefits of the President and Chief Executive Officer;
- (b) The remuneration and benefits of the other members of the Board;
- (c) The remuneration and benefits of the other employees of NBCC.

The Board shall appoint a President and Chief Executive Officer. The Board shall establish the remuneration and benefits of the President and Chief Executive Officer by by-law, subject to the approval of the Government. The remuneration and benefits of the President and Chief Executive Officer will be competitive with that provided to reasonable employers in relevant labour markets. The President and Chief Executive Officer will be hired through a competitive process consistent with the College's by-law governing a President and Chief Executive Officer.

The Service Shared Plan applies to the President and Chief Executive Officer.

## 2. Information and Communication

NBCC agrees to work with the Province of New Brunswick to improve the efficiency of how information and communications technologies (IM&ICT) support the operations of NBCC, both internally and to the public.

NBCC agrees to work with the Province of New Brunswick to maintain and improve its Resource Planning (ERP) system. The ERP will be used to improve the efficiency of the operations of NBCC, both internally and to the public. The use of the ERP system is not limited to the areas of the ERP system approved by the Government.

## 3. Communications and legislative planning

Descr	NBCC	PETL
Information requests made by the public	Will respond to information requests made by the public. Government will be copied on responses to information requests that were channelled through the	
Cabinet submission issues	Will provide in a timely manner all information provided by Government to cabinet submissions	
Correspondence subjects directed to the Minister or NBCC	to create a list of subjects regarding activities. Government will be copied on correspondence that was channelled through them.	Government will be copied on correspondence to the specific activities of NBCC.
	potential or emerging issues to ensure that the Minister is able to speak to NBCC's plans and actions related to them publicly for them.	advance brief on potential or emerging issues to the President and/or Board Chair
	inform the Assembly on NBCC's performance.	ensure NBCC is aware of any issues raised on its performance in the Legislature.
	issues in a timely manner to discuss and resolve.	will raise pertinent issues in a timely manner to discuss and resolve.

#### 4. Procurement

In acquiring goods and services, the Government expects NBCC to comply with the Act, Regulations and the supporting policies and procedures established by the Strategic Procurement Act and regulations.

NBCC agrees to work with the Department to maximize savings by consolidating purchasing volumes where appropriate and by negotiating government corporate supply arrangements as established by the Minister responsible for Procurement.

#### 5. Borrowing

Subject to section 25 of the NBCC Act, NBCC may borrow money for the purposes of the Corporation from the Treasury Board.

#### 6. Infrastructure

As requested by the Auditor General, NBCC has developed an agreement on infrastructure with the Department of Transportation and Infrastructure (DTI), supported by a Memorandum of Understanding (MOU). This agreement defines the responsibilities of the Province, which owns the infrastructure, and NBCC in relation to maintenance costs and execution of repairs. NBCC, DTI and the Department of Education, Science and Technology (DEST) agree to review this agreement in good faith for additional efficiency and effectiveness, which enhances the working relationship for the benefit of the Province.

The Minister must approve requests from NBCC to purchase leasehold interests, acquire, hold, improve and maintain property (approval not required to enter into a lease agreement of less than three (3) years).

The Minister must approve requests from NBCC to purchase leasehold interests (approval not required to enter into a lease agreement of less than three (3) years).

#### 7. Innovation and Application

NBCC commits to working with the New Brunswick Innovation Foundation and receiving investments in innovation and applied research at NBCC which recognize its unique role in enriching the province through providing experience for students, helping advance industries and communities, and supporting economic development in the province.

#### 8. Shared Services Between

Recognizing the importance of shared services in the development of the province, the Government and NBCC are committed to pursuing opportunities for partnership and collaboration. This commitment is discussed in the Memorandum of Understanding between the Government and NBCC.

Government expects NBCC to continue to share services and expand the number of shared services where possible. This includes shared services with the Government of New Brunswick, the Canadian Council of Craft and Design (NBCCD).

#### 9. Duty to Consult

NBCC is expected to work with the Department to ensure that the province's Duty to Consult policy in matters that may have an impact on Indigenous rights is followed.

### BOARD COMPOSITION, APPOINTMENT AND TENURE

In accordance with the NBCC Act, the Board of Directors shall be as follows:

Description	Details
	shall consist of nine (9) to fifteen (15) members:
	• three (3) to six (6) members nominated by the Board of Directors;
	• three (3) to six (6) members nominated by the Minister;
	• one (1) academic staff person nominated by the academic staff;
	• one (1) non-academic staff person nominated by the non-academic staff;
	• one (1) student non-academic staff person nominated by the student non-academic staff.

Description	Details
Term of appointment	(3) years with the vice-chair or the student representative who shall be appointed for a term of up to two (2) years. A member of the Board shall hold office for an executive term of one (1) year.
Method of appointment	The Lieutenant-Governor in Council shall appoint the Chair and the Vice-Chair of the Board. The Board shall ensure the gender balance of the Board. Because the Board is committed to improve gender balance on agencies, boards and commissions through the appointment process, it is that the nominations also reflect this balance.
Vacancies	A vacancy on the Board does not impair the capacity of the Board to exercise its powers. If a vacancy occurs during the term of a member of the Board, a person may be appointed to serve the remainder of the term of that member.
Appointment	The Chair and vice-chair of the Board shall be elected by the members of the Board for a term of one (1) year, or until the expiry of his or her term as a member of the Board, whichever occurs first. The Chair and vice-chair shall be reimbursed for expenses and reimbursement of expenses that are incurred by the Chair and vice-chair in the performance of their duties as members of the Board. These by-laws must be approved by the Lieutenant-Governor in Council.

## CORPORATE PLANNING AND REPORTING CYCLE

The Board Chair and Vice-Chair shall be responsible for the preparation of the Board's annual reports, including financial statements, and for the submission of these reports to the Minister as required by the Access to Information Act and the Access to Information Act.

The Board shall ensure transparency, and the Government expects all the required information to be made available to the public in the Corporation's Annual Report.

Government expects NBCC to provide updated financial statements to the Finance and Treasury Board on a quarterly basis consistent with disclosure requirements to make them available to the public in the Corporation's Annual Report.

## FINANCIAL ARRANGEMENTS

Subject to funding availability, the Department of Post-Secondary Education, Training and Labour will provide a minimum of \$300,000 annually to continue to support student support services.

NBCC members shall be responsible for the reimbursement of expenses incurred in the performance of their duties, which shall be subject to their approval by the Lieutenant-Governor in Council.

- The current remuneration schedule is as follows:
- (a) The Chair of the Board shall be paid a retainer of \$80,000 per annum and be reimbursed for reasonable expenses.
  - (b) The Vice-Chair of the Board shall be paid a retainer of \$2,000 per annum and be reimbursed for reasonable expenses.
  - (c) Each member of the Board shall be reimbursed for travel expenses for meetings and be reimbursed for reasonable expenses.

## AMENDMENTS

The parties may agree to amend these Terms of Reference in response to legislative changes or judicial decisions respecting college or post-secondary education.

All amendments shall be recorded in writing, dated, signed by both parties.

**PUBLIC DOCUMENT**

The parties agree that including the schedules and amendments, shall be made available to the public by either party upon request to that party on or before July 25, 2024, and on the party's website within 30 days of the date of such request.

In accordance with subsection 7(2) of the Act, the parties agree to disclose any information required to be disclosed under the Act that is related to financial, labour relations, scientific, or technical information, or information that is related to the position of the Crown entity, or the Crown entity's negotiations of the Crown entity."

Additionally, subsection 7(2) of the Act is consistent with or in addition to section (1) prevailing.

**SIGNATURES**

Date

  
Mr. Greg Turner  
Deputy Minister, Education, Training and Labour

July 8, 2024  
Date

  
Daniel Butler  
Deputy Minister of Post-Secondary Education, Training and Labour

Date

July 15, 2024  
  
Lindsay Bowman  
Chair, Board of Governors  
New Brunswick Community College

July 15, 2024  
Date

  
President and Chief Executive Officer  
New Brunswick Community College

